## **GEORGE MUNICIPALITY**

## PPPFA POLICY STATEMENTS GUIDING THE TENDER FORMAT/STRATEGY

The following table serves as guidance<sup>1</sup> in determining the tender format/strategy, which will form the conditions of tender and not the specifications and must be read with the George PPPFA Policy:

Table 1: check-list for determining tender format as per PPPFA Policy:

GUIDELINE TO DETERMINE PPPFA FORMAT/STRATEGY			
ISSUE	Yes/No/NA	Motivate	Tender Condition/Rules
Goods			
Services:			
- Development services			
- Management services			
- Maintenance services			
COMMODITY			
Industry			
Commodity			
TERM			
Once off project			
Term project			
Indefinite delivery project (as and when needed)			
Per unit delivery (exact quantities not known)			
Other (specify)			

<sup>1</sup> This is a guideline document only to stimulate thinking and is not exhaustive. For each tender the relevant officials must consider the budget available, past trends and the supply market.

GUIDELINE TO DETERMINE PPPFA FORMAT/STRATEGY				
ISSUE	Yes/No/NA	Motivate	Tender Condition/Rules	
BUDGET				
Estimated value of project (per financial year if long term)				
Provide additional financial details, if applicable:				
PPPFA POLICY STATEMENTS:				
APPLICATION				
a. Apply to a certain geographical area, eg:				
1. Per Ward				
Per Municipal Area				
Inclusive of adjoining areas				
4. Per District				
5. Per Province				
6. Per Country				
7. International				
8. Other (specify)				
b. Apply to only a portion of tender, eg:				
1. Profit %				
2. Labour % (skilled, semi-skilled, un-skilled)				
3. Materials %				
4. Management %				
5. Maintenance %				
6. Training %				
7. Phases in project				
8. Other (specify)				

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ISSUE	Yes/No/NA	Motivate	Tender Condition/Rules
c. Apply for only a period?			
Full tender period with annual increase			
Full tender period with no increase			
3. Apply to 1 <sup>st</sup> , 2 <sup>nd</sup> and/or 3 <sup>rd</sup> year			
Apply for certain months			
5. Other (specify)			
DATABASE/ROSTER/ROTATION			
a. Does tender lend itself to work from an existing pre-approved			
database, eg:			
1. CIDBA			
2. PSIRA			
3. SAICA			
4. WCSDB			
5. Other (specify)			
b. Does tender lend itself to work from a newly created pre-			
approved database, eg:			
Identify for which service and specify details in 'tender condition'			
column:			
(i) Lawyers			
(ii) Auditors			
(iii) Accountants			
(iv) Vehicles & maintenance			
(v) IT			

GUIDELIN	IE TO DETERMINE PPPFA FORMAT/STRATEGY			
ISSUE		Yes/No/NA	Motivate	Tender Condition/Rules
(vi)	Catering			
(vii)	Printing			
(viii)	Media			
(ix)	Distribution			
(x)	CIDBA nominated-subcontractors			
(xi)	Consulting engineers			
(xii)	Chemicals			
(xiii)	Cleaning services			
(xiv)	Security services			
(xv)	Garden services			
(xvi)	Valuers			
(xvii)	Auctioneers			
(xviii)	Strip & quote			
(xix)	Other (specify)			
c. Data	abase to be applied for roster and/or rotation mechanism, eg:			
1.	All suppliers on database quote and cheapest is used			
2.	All suppliers on database quote and cheapest is used and			
	then moved to bottom of list			
3.	Certain number asked to quote and then moved to bottom			
	of list			
4.	Certain number asked to quote and only successful			
	bidder is moved to bottom of list			
5.	Linked to a geographical portion for a period			

UIDELINE TO DETERMINE PPPFA FORMAT/STRATEGY			
ISSUE	Yes/No/NA	Motivate	Tender Condition/Rules
6. Agreed price-list and same value projects distributed			
between identified number of suppliers per period			
7. Agreed pricelist and projects distributed between			
suppliers as per capacity			
8. Other (specify)			
3. UNBUNDLING (Note: this does not mean a project is split into sm	aller parts, e.g	one tender becomes three or more)	
a. One big tender is unbundled into commodities and different rules			
applied to each, eg:			
Transport portion			
Fuel portion			
Stationary portion			
Leasing/purchasing equipment			
5. Operational office location			
Operational/capital purchases			
7. Other (specify)			
b. One big tender is unbundled in geographic areas with primary			
contractor, eg:			
1. Teams			
2. Phases			
3. Deliverables			
4. Other (specify)			
c. Consortium/Joint Venture arrangement is required where primary			
contractor include smaller contractors in business venture and all			

GUIDELINE TO DETERMINE PPPFA FORMAT/STRATEGY			
ISSUE	Yes/No/NA	Motivate	Tender Condition/Rules
share in profits <sup>2</sup> - (indicate %)			
d. Other (specify)			
4. TARGETING			
Portion of tender must be applied to achieve identified targets in			
PPPFA, being:			
Redressing skewed business ownership patterns along			
gender and racial lines (35%)			
<ul> <li>Improve market share of SMME's (35%)</li> </ul>			
<ul> <li>Improve the local economic market (35%)</li> </ul>			
<ul> <li>Employment of semi-&amp; unskilled workers (60%)</li> </ul>			
<ul> <li>Empowerment of registered indigents (35%)</li> </ul>			
Ensure equitable work distribution in George Municipal area.			
Address identified socio - economic weakness areas i.e:			
<ul> <li>Single household mothers (10%) – if possible</li> </ul>			
<ul> <li>Unemployed Youth (10%) – if possible</li> </ul>			
Other (specify)			
5. PAYMENT			
a. How will payment for services/goods be structured, eg:			
1. Retention %			
2. Monthly			
3. Weekly			

 $<sup>^{2}</sup>$  Only applicable if it makes business sense, i.e. dependent on value of tender, past trends and supply industry

GUIDELINE TO DETERMINE PPPFA FORMAT/STRATEGY			
ISSUE	Yes/No/NA	Motivate	Tender Condition/Rules
4. Per delivery			
5. On completion			
6. In phases			
7. Penalties			
8. Variation orders (insert %)			
9. Other (specify)			
b. Invoice structure, eg:			
Progress reporting to be attached			
PPPFA reporting required			
Payment schedule to be agreed			
4. Other (specify)			
c. Wage payment structure			
d. Communication of payment process			
e. LED support required (discuss with LED)			
6. PERFORMANCE GUARANTEE/SECURITIES			
a. Is performance guarantees/securities as per PPPFA Policy			
relevant, eg:			
1. Larger than R 10 m = 10%			
2. Larger than R 5 m = 3%			
3. Less than R 5 m = 0%			
b. Retention % rather than security			
c. Guarantee on supplier assets rather than bank guarantee			
d. Other (specify)			

GUIDELINE TO DETERMINE PPPFA FORMAT/STRATEGY			
ISSUE	Yes/No/NA	Motivate	Tender Condition/Rules
7. CONTRACT MANAGEMENT			
a. Is an additional contract necessary and if so, what will the terms			
be?			
b. Contract monitoring and reporting mechanism			
c. Employment contracts to be in place and how will it be monitored			
(to ensure minimum wages are paid and UIF, etc in place)			
d. LED support required (discuss with LED)			
e. Identified contract manager			
f. Identified contract administrator (if different than contract manager)			
g. Other (specify)			
8.SKILLS DEVELOPMENT			
a. Indicate applicability % linked to value and/or portion of tender			
b. Specify Type of training required, eg:			
Basic training			
Formal training			
Informal training			
Accredited training			
5. Certificate			
6. Diploma			
7. Degree			
8. Interns			
9. Students			
10. Learner ships			

SSUE	Yes/No/NA	Motivate	Tender Condition/Rules
11. Pupil ships			
12. Bursaries			
13. Other (specify)			
c. If supplier is new 'entrant' to doing business with the municipality,			
who will introduce him/her in how the payment cycles work, how			
reporting and communication works and how to deal with			
disputes?			
CSI CONTRIBUTION			
Does this tender lend itself to CSI contributions, and if so specify			
whether it is:			
(1) Time – number of hours			
(2) Resources – type of resources			
(3) Financial to be paid into the MFMA section 12 fund - % value			
of tender (refer to PPPFA Policy, Part 6.9)			
Linkage to Grant-in-Aid Policy			
Summarise tender format/strategy:			

## **ADDITIONAL COMMENTS:**

To be adopted by tender requester, relevant Director and relevant Portfolio Councillor or relevant section 80 Portfolio Committee as per PPPFA Policy, 2015 requirements